

# PESTICIDE PRODUCT REGISTRATION LEAN PROJECT

## **High-Level Process Overview**



#### **DEC REGISTERS PESTICIDE PRODUCTS**

Approx. 13,000 pesticides registered in NYS

- Broad scope examples:
  - Household cleansers
  - Weed and insect control
  - Antimicrobials
  - Products for institutional use (hospitals, etc.)





## Two Simultaneous Leans!

Processes Leaned:



➤ New routine product registrations, revised labels and registration renewals – over 10,000 annually

➤ Registrations of new active ingredients or major changes in product label

#### PROCESS SCOPES

>DEC receives registration application from customer

>Technical review by DEC, or DEC and DOH

> Registration granted or denied to customer

➤ Mail and registration fee processing included

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# Teams Prepare for Kaizen



#### **EVERYONE CONTRIBUTES – KEY COMPONENT**

 Two teams met at same time if possible – staff working on processes intersect

DOH project partner – major new products



1 sponsor, both teams – Division Director

2 Empire Belts, 1 Private partner



#### STANDARDIZED DOCUMENTATION - KEY COMPONENT

#### DEC uses consistent tools for Lean:

- > Team list and schedule form
- > Implementation plan format
- > Areas of opportunity List
- > Voice of the customer form
- Data collection table
- > Metrics reporting sheet





#### **CHALLENGES**

- ■Two Lean processes at the same time two teams balance Lean with work priorities
- Coordinate with other agency and other division
- Data Some tracked, some estimates
- Meshing implementation strategies with existing workloads





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Department of Environmental Conservation





# Post-Kaizen Experience



#### IMPLEMENTATION SUCCESS!

Cycle time reduced by approx. 100-200 days (depending on application type)

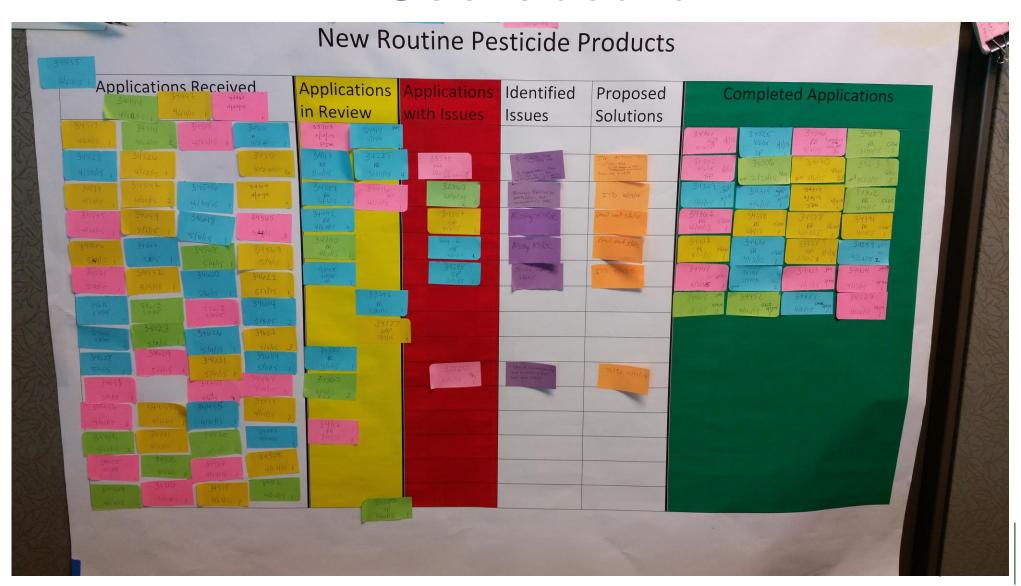
Cleared 2,000 application backlog

> Staff cross-trained

Revised applicant forms



#### **Scoreboard**



Department of Environmental Conservation

#### POSITIVE CUSTOMER FEEDBACK!

- > Email customers their registration approvals
  - Request feedback

Very happy with faster turnaround

Continue to look for ways to improve

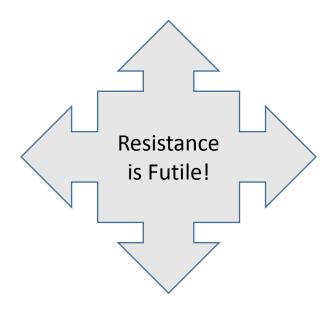


### **Important Lessons**

- Attitude is extremely important
  - Don't waste time complaining
  - Everyone is busy

Accept it and make the best of it!

> Process is time-consuming, but it is worth it!!





#### **Thank You!**

Questions?

Contact: mary.roy@dec.ny.gov

